U N I V E R S I T Y O F C A L I F O R N I A , M E R C E D

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ACADEMIC SENATE, MERCED DIVISION
GRADUATE AND RESEARCH COUNCIL (GRC)
CHRIS KELLO, CHAIR
ckello@ucmerced.edu

UNIVERSITY OF CALIFORNIA, MERCED
5200 NORTH LAKE ROAD
MERCED, CA 95344
(209) 228-7930; fax (209) 228-7955

October 21, 2010

To: Graduate Group Chairs

From: Chris Kello, Chair, Graduate and Research Council

Re: Graduate Groups Proposed Budget for Recruitment

Dear Graduate Group Chairs,

The main purpose of this memo is to solicit a proposed budget from each graduate group to use graduate support funds (i.e. the 500K managed by GRC) for recruitment this year. Please submit the proposed budget by November 1st, 2010, following the instructions below. As context, this memo also provides updates on graduate program recruitment, admissions, review, and funding.

In terms of recruitment, a total of 9 Chancellor's Graduate Fellowships are available to incoming Ph.D. students this year. Each one provides the recipient with an additional $4K per year for 4 years. Fellowship recipients must receive their regular support (at the normal level) from TA or GSR appointments, and tuition and fees are covered as usual. Please feel free to advertise these during your recruiting efforts. The competition for them is planned to be similar to last year, i.e. graduate groups will submit some number of applicants, each of whom must meet certain merit criteria.

In terms of admissions, the administration is working to determine the levels of NRT support that will be available for AY 2011-2012 by November 1st 2010, and the number of TA slots available by December 1. The best graduate applicants often receive offers early in the admissions cycle, so the administration is working to allow graduate programs to send out some offers before Christmas. Also, GRC will work with the VCR to review these applicants in time so that some of these offers may include fellowships. Finally, the EVC has agreed to allow graduate groups to make twice as many admissions offers to Ph.D. students as there are funded slots available. This ratio is based on an approximate 50-60% Ph.D. yield rate in the past. If twice as many offers go out and the yield ends up greater than 50%, next year's graduate support funds will be used to make up the difference. Masters admissions will remain 1-for-1 because their yield is historically much closer to 100%.

In terms of review, UGC recently revised its review policy to include a 7-year review cycle, and GRC will be revising its review policy this academic year. In the meantime, GRC plans to adopt the 7-year review cycle (e.g. so that coupled undergraduate and graduate programs may undergo coupled reviews if desired). For emphasis areas, submitting a graduate program proposal to CCGA counts as a review. Therefore the review status of graduate programs and emphasis areas is as follows:

- QSB – Started in 2004, under CCGA review
- CIS and Psych – Started in 2005 under SCS, under CCGA review
- WC, SCS* excluding Psych and CIS – Started in 2005, will need to undergo review by AY 2011-2012
- Applied Mathematics and EECS – Started in 2006, will need to undergo review by AY 2012-2013
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Finally, in terms of funding, the VCR has been working with GRC to change the format of NRT support. Instead of allocating NRT "slots", the VCR will allocate a dollar amount per graduate group, and previous NRT allocations will be converted into dollar amounts. Thus each graduate group will have an NRT budget that is incremented each year, and the graduate group will work with administration to manage the budget. The purpose of this budget is to make NRT funds transparent, and to make explicit the cost of out-of-state versus international students. The dollar amounts, along with further details, will be communicated in a separate memo from the Graduate Division.

In addition, the EVC has made a second installment of 500K available for graduate student support, to be managed by GRC in coordination with the VCR. Roughly half of these funds is planned for support of current graduate students, and the remainder will be for recruiting new students (but the proportion may change as plans unfold). GRC is still discussing how to best invest these funds this year, but for starters, GRC plans to recommend that each group be given a recruitment budget as soon as possible.

GRC is asking each graduate group to submit a proposed recruiting budget for e.g. advertising costs, travel costs, and offer enhancements (e.g. laptops, small fellowships). The budget must include the following:

- A summary of how funds will be used, including estimated costs.
- A summary of how last year's GRC funds were used, and how much remains. Provide specifics in terms of number of students funded, and approximate amounts per student. Also summarize plans for using the remaining funds left over from last year.

*The remainder of SCS (Economics, Political Science, Sociology) would normally need to undergo review in 2011-2012. However, given that very few graduate students have been admitted other than Psychology and CIS students, a special provision will need to be made.

- The number of admissions from last year, and the anticipated number of admissions this year.
- For those emphasis not yet undergoing CCGA review, provide a target time for submitting a graduate program proposal, and the estimated resources (e.g. faculty, space) necessary for achieving this target.
- For Applied Math, BEST, and World Cultures, please include a draft (rough or final) of your Program Learning Outcomes. All active programs need PLOs, and PLOs are needed as soon as possible for the WASC EER report (PLOs are already in the report for the other active programs).

Please submit your proposed budget by emailing it to Fatima Paul (fpaul@ucmerced.edu) by November 1st, 2010.

Cc: Graduate and Research Council
Division Council
Graduate Groups Coordinators
Senate Office

Graduate Groups Proposed Budgets for Recruitment

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From: Chris Kello, Chair, Graduate and Research Council

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To: Chris Kello, Chair, Graduate and Research Council

Re: Budget Proposal for GRC Recruitment Funds for Applied Math Graduate Studies

Date: October 29, 2010

Dear Chris,

In response to GRC's request, the faculty of Applied Math Graduate Studies (AMGS) discussed how to best use the Anticipated Recruitment Funds. The data requested by GRC and our proposed plan for allocating these Funds are described below.

- Last Year's Funds. Last year GRC allocated approximately $18,000 in Recruitment Funds ("Bobcat Awards") to AMGS. The primary commitment of those Funds is to award 50% Summer GSRs to new PhD students in AMGS, who are in good standing with a GPA of 3.3 or above. Those funds have not been used. We plan to spend all those funds in Summer 2011 to award 3 of our qualified first year PhD students. The cost to AMGS of a 50% Summer GSR is approximately $6,500. We have enough for almost 3x50% Summer GSRs. SNS Funds will be used to pay off the residual costs.
- Summer GSRs. The primary forthcoming commitment of the Anticipated Funds will be to award 50% Summer GSRs to new PhD students in AMGS subject to similar criteria. We plan to admit approximately 8 new graduate students this year, of which 4 will be PhD students. The cost of the Summer GSRs for the new PhD students will be approximately $25,000.
- Application Fee Fellowships. We plan to offer up to 5 Application Fee Fellowships. Application fees are $70-$90. These fellowships will be granted based on evidence of financial need.
- Enhancement Fellowships. We plan to offer up to 4 Enhancement Fellowships to highly qualified applicants, $1000 each, for purchasing their choice of computers, travel funds to scientific meetings, and books.
- Travel of AMGS faculty to recruitment meetings. AMGS faculty members are actively participating in UCM-organized recruiting events and other recruitment opportunities noted below. Expected expenditures for travel are 3 in-state events totaling approximately $450 and 2 out-of-state events totaling approximately $2000, of which we are asking for cost sharing at 50%.
    - On 10/16/2010 Dr. Harish Bhat served as a panelist at the Sacramento State Diversity Forum.

- In January 2011 Drs. Harish Bhat and Roummel Marcia will attend the Grad School Fair at the American Math Society Annual Meeting in New Orleans, LA. This is one of the largest math meetings in the world. The purpose of the Grad School Fair is to offer opportunities for undergraduate students to meet representatives from mathematical sciences graduate programs. Hence, **this will be an excellent opportunity for us to recruit top-notch students.**
- We plan to participate in two Grad Fair venues during the Spring semester organized by the Mathematical Association of America, one at Loyola Marymount University, Los Angeles (March 2011) and the other at University of the Pacific, Stockton (April 2011).
- We plan to give seminars at sister UC campuses and at universities in other states targeting senior undergraduate students in disciplines that align with AMGS research efforts.

- Recruitment Video. Being one of the very few graduate programs in California that are devoted to applied mathematics, in order to recruit top-notch students we must also reach out to prospective students beyond the state borders. Thus far, this has been achieved primarily using the Applied Math website, http://appliedmath.ucmerced.edu. We have put much effort into this website, which we recently revamped. However, more can be done. Specifically, **we believe that professional videos showcasing AMGS personnel and research are paramount to our recruiting efforts**. These videos will be posted on our website and YouTube and used for recruitment presentations. Funds would be committed to hiring professionals in the industry (shooting, scripting, web design, etc.) to support the UCM staff. Costs could be as high as $10,000, of which we are asking for cost sharing at 50%.
- CGGA Review. We anticipate undergoing the CCGA Review in Fall 2011. We are not asking for FTEs or space resources beyond those requested in the strategic plan submitted to CAPRA.
- Program Learning Outcomes (draft). Upon graduating, we expect students completing the MS and PhD degrees in AMGS to become effective and responsible problem solvers, meaning that students will be able to:
  1. Solve advanced mathematical problems using analytical methods.
  2. Solve advanced mathematical problems using computational methods.
  3. Recognize the relationships between different areas of mathematics and the connections between mathematics and other disciplines.
  4. Give clear and organized written and verbal explanations of mathematical ideas to a variety of audiences including teaching undergraduate students.
  5. Model real-world problems mathematically and analyze those models using their mastery of the core concepts.
  6. Become skilled in ethics and responsible conduct of research and learn how to apply those skills to everyday situations.

Summary of Allocations and Funds Requested

Priority	Allocation	Funds Requested
1	4 Summer GSRs	$25,000
2	4 Enhancement Fellowships	$4,000
3	Travel	$1,230
4	5 Application Fee Fellowships	$400
5	Recruitment Video	$5,000
Total		$35,630

Please let me know if you have any questions or comments.

Thank you and GRC very much for your continued support.

Sincerely,

Boaz Ilan

GRC Report
Biological Engineering and Small-scale Technologies Graduate Emphasis
November 1, 2010

1. Recruitment Budget

A. Advertising
(Note: Any costs savings will be applied to increasing C, below)

Brochure/Flyer Printing		1,000
Direct Mailing		500
Faculty/Student Conference Travel – Recruiting	(4 trips)	2,000
		3,500

B. Recruitment Event (10 students – 5 in state/5 out of state)
(Note: Any cost savings will be applied to increasing C, below)

Day 1	Students arrive evening – dinner/hotel stay	
Day 2	Continental Breakfast	
	Morning lab tours/faculty research talks/meeting faculty	
	Late Lunch	
	Afternoon/Evening Yosemite trip	
	Dinner/hotel stay	
Day 3	Students depart	
	Meals ($80x10)	800
	Hotel ($110 X 2 X 10)	2,200
	Van Rental/Gas for Yosemite	250
	Travel (5x 500 out-of-state, 5 X 250 in-state)	3,750
		7,000

C. Direct student support and recruiting incentives **16,000**

2 semesters NRT for new student
OR 4-2 year BEST fellowships of 2K/year
OR GSR support for 2 PhD students for 2 months
to enable their admission to BEST without having
to decide on a faculty mentor before matriculation
The admissions committee will recommend one of the three actions above to the faculty based on the applicant pool. BEST faculty will vote on the final choice of how to allocate the funding at that time.

Total budget request for recruitment	**26,500**
Requested from SOE	7,500
Requested from GRC	**19,000**

2. Summary of Use of Last Year's Funds

09-10 Allocation	19,036
Student Travel (2 students, ~900/student)	1,842.72
Balance	17,193.28

Note that the change in BEST leadership has delayed spending of the funds allocated last year.

Plans for balance of funds:	17,193.28

Summer fellowships to provide TA relief for 2-3 Ph.D. students to enable them to graduate in AY13-14

This is expected to promote attainment of Carnegie Research University status and free up more TA funding for incoming students – helping recruitment this year. Any funds remaining will be spent on publication costs and/or conference travel for BEST PhD students.

3. Number of Admissions

Academic Year 09-10:

Category	Number	GRE V	GRE Q	AW	GPA
Applied	20	463	691	3.88	3.09
Qualified	11	434	739	3.77	3.25
Highly Qualified	6	428	764	3.80	3.45
Accepted	2	(sample too small to preserve student anonymity)			

Academic Year 10-11:

We expect our recruitment efforts this year to result in a 50% increase in student numbers in all categories. In the following year, we can start the effort earlier and expect at least a 100% increase in student numbers from AY09-10 across all categories. The number of anticipated offers is projected to be 10. The number of anticipated students matriculating is expected to be 5. This represents a 25% increase in the number of BEST students. We expect the increase to be greater in subsequent years as our recruitment efforts get off to an earlier start and we improve our efforts through experience, and determine what recruitment tools/incentives are the most effective.

As can be seen from the figures above, many more qualified students are applying to the program than are being admitted (in fact, 11 **qualified** and 6 **highly** qualified students applied to the program for AY10-11, of which only 2 were admitted). The major impediments to admitting more students to BEST are the fact that NRT is often a limiting factor (many of our most qualified students are foreign and there is not enough NRT support) and that the program is not tied to undergraduate majors with large class sizes that require a large number of TAs. Therefore, acceptance to the program is tied to GSR

positions on specific faculty grants (students are admitted to specific faculty members to work on specific grants). Given the typical 3 year grant cycle with award notification often arriving in late Spring or Summer, this often means a year or even two has elapsed on the grant before a student can be hired, with the faculty member often unsure of continuation of funding after the first 1-2 years of the grant. This tends to cause faculty to hire students conservatively. Furthermore, matching students to specific grants means there must be strong interest on the part of the student to work on that specific research problem, which further reduces the pool of students suitable for admission.

Majors with large class sizes frequently draw on BEST students to TA classes. An effort to identify, for example, the number of BEST students that will be needed to TA Chemistry, Biology, and Physics classes will help BEST in admissions planning and recruiting more students. SNS typically has needs that can support at least 6 BEST students per year on TAships, however BEST is under SOE and the TAships are not BEST's or SOE's to allocate for support of incoming graduate students. We could be admitting at least 6 additional students per year on TAships if we had positions allocated by SNS to BEST prior to admissions decisions.

In the case of GSR admissions, if we are to over-admit students then a guarantee of funding in case too many students accept will be crucial. Indeed, GSR admissions are made with very specific details as to the grant accounts to be charged for stipends, fees, etc., and accounts for alternative sources of funding will need to be noted on the admissions paperwork in event of over-admission. A mechanism needs to be set up for this as the current GSR admissions procedure does not allow for over-admission (in SOE, the grant accounts to be charged are checked to see if there is a sufficient balance of funding available for each GSR offer to be made).

We would like to make the following recommendations to GRC:

1. **Find more NRT support for exceptionally qualified foreign students. This is a limiting factor in recruiting the most academically qualified students, particularly in science and engineering programs.**
2. **Request that the schools allocate TAships to specific graduate programs based on historical data. That way graduate groups that provide TAs to the schools will know how many students they can admit on TAships.**
3. **Modify the GSR admissions process to allow over-admission.**

4. **Target Date and Resources Required for CCGA Review**

We are targeting AY11-12 for submission of a full CCGA proposal. The disciplines of Biological Engineering and Materials Science and Engineering, for which BEST is a primary graduate program, have undergone recent shifts in their foci that have made it difficult to develop a proposal for CCGA. We also anticipate substantial growth in the number of faculty in BEST as a result of recruitment efforts underway this year and would like the new faculty to be able to participate in defining the graduate group. In addition, we have recently undergone a change in leadership that has delayed undertaking this process. We anticipate beginning the process of developing a CCGA proposal in

Spring 2011. This should position us to submit a proposal in AY11-12, although likely not until the spring semester (it may be better to wait for Fall AY12-13 as this is the typical cycle for CCGA reviews and would avoid the situation of the CCGA reviewer assigned to the proposal changing between academic years).

Resources that would be helpful for preparing the CCGA proposal are staff time (for gathering data) and release time from teaching for the faculty member preparing the proposal. We estimate that release time from one 3-4 unit course for one semester and about 5 hrs/week of staff time for one semester would be helpful. Any level of support along these lines, would in fact, be helpful.

5. **Program Learning Outcomes**

BEST just recently undertook discussion of what our PLOs should be, due to the complications referenced above for preparation of the CCGA proposal. Below is a draft version of our PLOs that require further discussion within BEST.

DRAFT VERSION

Program Learning Outcomes for the Graduate Emphasis in Biological Engineering and Small-scale Technologies

PLO-1: Core Knowledge – Graduates will possess the fundamental knowledge needed to understand and critically evaluate current research literature in their chosen field of biologics engineering, materials science and engineering, and micro/nanotechnology

PLO-2: Research Competency – Graduates will have the skill and knowledge to:

(M.S. graduates) Be proficient in laboratory and/or theoretical techniques necessary to contribute to knowledge in their chosen field, under appropriate supervision and in the context of a M.S. thesis or project

(Ph.D. graduates) Independently identify new research opportunities, plan effective strategies for pursuing these opportunities, and conduct research that makes a new contribution to knowledge in their chosen field

PLO-3: Communication Skills - Graduates will be adept at oral and written communication of research results in their field to expert and non-expert audiences

PLO-4: Ethics - Graduates will understand the importance of research and professional ethics, and maintaining the trust of governmental and non-governmental scientific organizations, professional colleagues, and the public

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Michael J. Spivey
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University of California
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Merced, California 95343
(209)228-4588
(209)228-4007 fax

To: Chris Kello, Chair, Graduate and Research Council
From: Michael J. Spivey, APC and Grad Group Chair, Cognitive and Information Sciences
Date: October 31, 2010
Re: Recruitment Funding Request

In response to the memo from GRC to the graduate chairs dated Oct. 21, this is our request for recruiting funds for this academic year:

Number	Item	Cost
4 semesters	Non-Resident Tuition waivers (for students recruited to start in fall 2011, funds to be used in AY 2011-2012)	$29,372
6	Campus visits for accepted applicants	$ 3,000
3	Laptop computers for high-priority offers of admission	$ 3,000
	total	**$35,372**

Last year, our Cognitive and Information Sciences subgroup of the Social and Cognitive Sciences Graduate Group was allocated a total of $15,228. Because we received the funds so late, we were unable to spend them on graduate student recruiting. We received permission from Sam Traina to spend them on graduate student conference travel to support the growth our current students' careers. A subcommittee was formed and it created a policy for that purpose. During the summer, 6 of our graduate students used approximately $6,640 of that budget to present talks and posters (with a peer-reviewed published proceedings) at the Annual Conference of the Cognitive Science Society in Portland, Oregon, and also at some other similar conferences.

Last year we admitted a total of 3 new graduate students to our program, we hope to admit the same number in fall 2011. We also submitted a CCGA application for the establishment of a Cognitive and Information Sciences Graduate Group, and it is currently being reviewed by CCGA.

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STEFANO CARPIN, PhD
SCHOOL OF ENGINEERING
UNIVERSITY OF CALIFORNIA, MERCED

October 30, 2010

To: Chris Kello, Graduate and Research Council Chair
From: Stefano Carpin, EECS Chair
Re: Graduate Groups Proposed Budget for Recruitment

Dear Chris,

The EECS faculty met on October 29, 2010 and discussed the memo sent to the graduate group chairs on October 21, 2010. This document summarizes our position with regard to the various points raised therein.

Use of GRC funds: funds allocated to EECS were equally split among all EECS faculty and then used based on individual needs. Some faculty used the money to support students during summer while some other rolled over the funds to possibly defray NRT costs in this year. The graduate group manager in the School of Engineering kept a detailed accounting for the funds and can provide precise dollar figures per faculty and per student.
With regard to past allocations, it is unclear for how long funds can be rolled over, and the EECS faculty would like to get an answer from the GRC concerning this point.

Future use of GRC funds: future funds will be allocated and spent as last year.

Admissions: last year the EECS faculty extended three offers to new students. Two in-state students accepted and one international student declined.

CCGA: the EECS faculty plans to undergo CCGA review in the academic year 2012-2013. Estimated resources in terms of faculty and space have been detailed in the strategic plan submitted to the School of Engineering.

Sincerely,
Stefano Carpin
On behalf of the EECS faculty

Cc: Fatima Paul, EECS faculty

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Stephen C. Hart
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November 8, 2010

To: Chris Kello, Chair, Graduate and Research Council

From: Stephen C. Hart, ES Graduate Group Chair

Re: Proposed Recruiting Budget 2010-2011

As requested, below is the Environmental Systems' proposed recruiting budget for 2010-2011:

1. **Recruitment booth (table) at the American Geophysical Union Fall Meeting in San Francisco, Dec 13-17, 2010**
   Funds will be used to cover the cost of an information table (TBD – cost of similar tables at other conferences ranges $300-500) as well as registration, travel, and accommodation cost for 2 ES graduate students who will host the tables. Faculty who attend AGU Fall meeting can participate as volunteers.

2. **Campus visit for ten candidates**
   Funds will be used to cover the cost of travel, food, and accommodation cost for top 10 candidates to visit UC Merced campus.

3. **Offer enhancements**
   Funds will be used to purchase two laptops for two candidates.

Table 1. Hosting Information Table at AGU Fall Meeting

Description	Quantity	Rate	Total
A. INFORMATION TABLE AT AGU FALL MEETING			
Information Booth[1] (deadline approaching)	1	600.00	600.00
Poster, fliers, and/or freebies			100.00
Amtrak (round-trip)	2	60.00	120.00
BART (round-trip)	2	8.50	17.00
Hotel	2	120.00	240.00

[1] AGU provides discounted booth for academic showcase at 600.00 for the duration of the meeting. There is no strict deadline, but to get the best extra supplies for free they want the order placed as soon as possible.

Sub Total			**1077.00**
B. CAMPUS VISIT FOR TOP TEN CANDIDATES			
Travel	10	300.00	3000.00
Lodging (x2 nights)	20	104.00	2080.00
Food (x3 days)	30	30.00	900.00
Sub Total			**5980.00**
C. OFFER ENHANCEMENTS			
Laptop Computer (x2)	2	1000.00	2000.00
Sub Total			**2000.00**
Grand Total	**2**	**120.00**	**$9,057.00**

- Additionally, we request about $5,000 to enhance the ES Graduate Group Web site as a recruitment tool and as a resource for continuing students. We are in the process of recruiting an undergraduate student with a background in computer science, HTML, and website design charged with the redesign and maintenance of our web site. These funds would be used to pay this student's salary towards this effort.

You also requested our response to the following items; our response follows each item.

- *A summary of how last year's GRC funds were used, and how much remains. Provide specifics in terms of number of students funded, and approximate amounts per student. Also summarize plans for using the remaining funds left over from last year.*

According to Grad Division, ES has four semesters of NRT left, each semester is equiv to $7,347; hence, our remaining amount is $29,388.

The NRT waivers were used as follows:

Fall 2010	Spring 2011
Hass, Bridget (1st Semester)	Zhu, Jingjing (1st semester)
Kaur, Amanpreet 1st Semester)	Kaur, Amanpreet (2nd Semester)
Araya, Samuel (1st Semester)	Araya, Samuel (2nd Semester)

GRC funding (additional $34K) was spent so far as follows:

Fall 2010 NRT for Erin Stacy $7, 347 (Fall 2010). No other additional expenditures of these funds have occurred to date. We plan on utilizing the rest of these monies on additional NRTs, graduate student summer fellowships, graduate student travel, and perhaps Ed and Reg fees for grant supported students.

As for recruitment, we have spent the following:

Costs Spend on Recruitment Efforts:

Brochures	$391
Flyers	$228
Mailing Brochures and Flyers	$65

The number of admissions from last year, and the anticipated number of admissions this year.

For 2010-2011 academic year, we admitted 6 new students to our graduate group. One of these is planning to leave before completing their degree (Bridget Hass). At this time, I have no idea of the demand for graduate students by ES group members for next year. External funding (TBD) to a large degree drives these numbers. However, I would predict that we will try to admit 5-10 students next year (2011-2012) and there for will make 10-20 offers of support, as per the VCR's suggestion.

Sincerely,

Stephen C. Hart
Professor of Ecology & Chair of the Environmental Systems Graduate Group

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11/03/2010

To: Prof. Chris Kello, Chair, Graduate and Research Council

From: Carlos Coimbra, Chair, MEAM Graduate Emphasis

Re: MEAM proposed budget for recruitment

Dear Prof. Kello:

In response to your memorandum dated October 21, 2010, I am writing to submit a proposed budget for the MEAM recruitment season for 2011.

As you are aware, our graduate emphasis group has grown substantially this past academic year, and we intend to continue this growth trend by recruiting and retaining our best PhD students and candidates. We have also graduated 2 PhDs from our graduate emphasis group this AY, and we are confident that MEAM will be a major contributor to the graduating rates of UC Merced during the AY of 2013-2014.

For AY 2011-2012, we anticipate admitting 8 new PhD students. Based on our experience in previous years, we anticipate making 12 GSA/TA offers. We expect to offer campus visits (estimated cost $800/student) to 10 US residents at a sub-total cost of **$8K**. In MEAM (where a large fraction of our students is funded through research grant GSRs), the most restrictive financial burden for recruiting is the non-resident tuition (NRT). We would like to offer cover 2 full NRTs in addition to the NRTs that Graduate Division will make available to our graduate group emphasis, at a sub-total cost of **$29,388**. We would also like to be able to offer supplemental funds ($3K/student) to 3 other high-quality applicants, at a sub-total of **$9K** in order to make our offer letters more attractive. Therefore, the proposed total budget request for MEAM for AY 2011-2012 is **$46,000.**

We still have substantial reserves from last year's funds (**$7K**), which we intent to use for covering student participation in conference activities (and other justifiable research-related travel expenses that enhance productivity, visibility and research impact) in an effort to retain and promote advancement for our most promising graduate students. As you are know, last year's funds were made available too late in the recruiting process to make a substantial difference for us (although we did use the funds to bring the most promising candidates to a campus visit, and also to enhance offer letters, with limited effect).

Please don't hesitate to contact me if you have questions regarding this request.

Cc: Fatima Paul

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Anne Myers Kelley, Professor
School of Natural Sciences
University of California, Merced
5200 North Lake Road
Merced, CA 95343

Date: 29 Oct. 2010

From: Anne Myers Kelley, Chair, Physics and Chemistry graduate emphasis

To: Chris Kello, Chair, Graduate and Research Council

Re: Recruitment funding request

In response to the memo from GRC to the graduate chairs dated Oct. 21, this is our request for recruiting funds for this academic year:

Number	Item	Cost
4 semesters	Nonresident tuition waivers (for students recruited to start in Fall 2011, funds to be used in AY 11-12)	$29,372
30	Application fee waivers for fully qualified domestic applicants	$2,100
16	Campus visits for accepted applicants	$4,800
	Total cost	**$36,272**

Last year we were allocated a total of $35,533. We did not spend any of those funds because it was too late in the year. (We did try to recruit additional nonresident students after learning of the availability of additional funding, but the strong applicants had already decided to go elsewhere.) Most UC physics and chemistry programs have a substantial fraction of international and out-of-state students and it is unreasonable to believe that we can have a viable program without admitting such students. Payment of NRT remains our highest priority for any funds we receive.

cc: Carrie King, Graduate Student Programs Coordinator, Natural Sciences
Linda Hirst, Physics program sub-chair
Matthew Meyer, chemistry admissions committee chair
Sai Ghosh, physics admissions committee chair

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William R. Shadish
School of Social Sciences Humanities and Arts
University of California
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Merced, California 95343
(209)228-4372
(209)228-4390 fax

To: Chris Kello, Chair, Graduate and Research Council
From: Will Shadish, APC and Grad Group Chair, Psychological Science
Date: October 29, 2010
Re: Recruitment Funding Request

In response to the memo from GRC to the graduate chairs dated Oct. 21, this is our request for recruiting funds for this academic year:

Number	Item	Cost
2 semesters	Nonresident tuition waivers (for students recruited to start in Fall 2011, funds to be used in AY 11 - 12)	$14, 694

Last year we were allocated a total of $13,959. Because we received the funds so late, we were unable to spend them on graduate student recruiting. We received permission from Sam Traina to spend them on graduate student research related purchases and travel, and created a policy for that purpose. At the present moment, very little of that funding is actually expended, but we anticipate that our 12 graduate students will eventually expend the $9,000 we allocated for this purpose at $750 per student. The students who have submitted requests now have either requested funds to assist with travel expenses so they can present their research at conferences, or to purchase research related items especially books. We are considering the use of the remaining funds. We hope to use them to bring potential students to campus next spring or to defray the costs of application fees for such students.

Last year we admitted a total of 4 new graduate students to our program. We also submitted a CCGA application for the establishment of a Psychological Science Graduate Group, and it is currently being reviewed by CCGA.

Please let us know if we can provide any further information.

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To: Chris Kello, Chair, Graduate and Research Council
From: Ignacio López-Calvo, World Cultures Grad Group Chair
Date: October 29, 2010
Re: Recruitment Funding Request

In response to the memo from GRC to the graduate chairs dated Oct. 21, this is our request for recruiting funds for this academic year:

Recruiting funds for this academic year	Item	Cost
2 semesters	2 Nonresident tuition waivers (for students recruited to start in Fall 2011, funds to be used in AY 11-12)	$ 14,700 x 2 = $29.400
Spring semester	Summer support or equipment For 5-7 students	$15,000
1 day	Open House	$250
Fall semester	Travel money for recruitment of prospective applicants	$1000
1 day	Business meeting for the creation of an alumni organization as part of our recruitment strategy	$300

Last year we admitted a total of 2 new graduate students to our program. We received only one non-resident tuition fee waiver. Because we received the funds so late, we were unable to offer NRTs to other prospective graduate students or spend the money on recruiting.

In an effort to improve our recruitment of graduate students, we will be having an open house/meet and greet with prospective graduate students in KL 232 (Chancellor's Conference Room) on Wednesday, December 1 from 3:30 - 5:30 pm. The cost will be $250 (for about 40 people)

We also plan to support these new applicants by using some funds for fellowship and summer research funds as part of a recruitment package. Ideally, we would like to give $2000 to $3000 to each new applicant as an offer enhancement.

Below you can find the distribution of the $20,305.00 grant fund among the graduate students in World Cultures who submitted applications to use the money for their dissertation research:

Acevedo Martha 665,00
Bazua, Carlos 0,00
Delfín, Eve 0,00
Di Franco, Paola 2000,00
Galeazi, Fabrizio 2000,00
Hua, Kaiqi 2000,00
Issavi, Justine 0,00
Johnston, Brad 4.620,00
Onsurez, Llonel 2.000,00
Ramos-Jordan, Alicia .2000,00
Rinaldi, Teresa 2.000,00
Valesi, Marco 1.020,00
Williams, Donnell 2.000,00

We anticipate recruiting 5-7 new graduate students.

1. Become proficient in research methods appropriate to the study of world cultures.
2. Understand and apply critique, analysis, and theory relevant to the study of world cultures.
3. Demonstrate proficiency in world cultures research, analysis, and critique through exams, papers, and theses.
4. Contribute new knowledge to the study of world cultures.

Please let us know if we can provide any further information.