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OFFICE OF THE CHANCELLOR

UNIVERSITY OF CALIFORNIA, MERCED P.O. BOX 2039 MERCED, CA 95344 (209) 724-4417

August 1, 2006

Ralph Wolff Executive Director WASC 985 Atlantic Avenue, Suite 100 Alameda, CA 94501

Steven L. Weber President San Diego State University 5500 Campanile Drive San Diego, CA 92182-8000

Dear Ralph and Steve,

It gives me great pleasure to send you and the WASC Visiting Team the second part of the University of California, Merced's application for Candidacy, our Educational Effectiveness Report.

The Report offers a perspective on UC Merced's approach to educational effectiveness and continuous improvement through a variety of lenses. We open the Report with an outline of issues raised by the Visiting Team as part of their Preparatory Report review and visit. We also confirm in which areas the campus has engaged in initial assessments and planning for improvements, as concrete examples of our approach to educational effectiveness. Subsequent sections describe planning and assessment results, in many cases, summarizing more detailed reports that have been added to the campus Accreditation Exhibits. The Educational Effectiveness package includes a hard copy of the Educational Effectiveness Report, a CD with both the report and supporting Exhibits for easy electronic access, and a copy of the newly issued 2006-2007 UC Merced General Catalog.

I'm also happy to report that UC Merced's leadership team has been refreshed by new appointments from inside and outside the campus. They include:

Keith Alley, Executive Vice Chancellor and Provost.

The vacancy he is leaving as Vice Chancellor for Research/Dean of Graduate Studies will be filled by Sam Traina. With the additional assistance of an Associate Director of the Sierra Nevada Research Institute and an Interim Associate Vice Chancellor for Research—both new positions—Sam will also continue in his post as Director of the Sierra Nevada Research Institute.

Mary Miller, Vice Chancellor for Administration. Mary comes to us from Texas A & M University, where she was Associate Vice President for Finance and Administration.

Hans Bjornsson, Interim Dean of the School of Social Sciences, Humanities and Arts. Hans comes from Stanford University and was formerly Dean of the School of Technology Management and Economics at Chalmers University of Technology in Sweden. A search for the permanent dean will start in Fall 2007.

The search for the new UC Merced Chancellor is at a midpoint. I will let you know when the new Chancellor is named.

I know I speak for the entire leadership team and faculty in saying that they look forward to meeting with you during your second visit at the end of October. Please feel free to continue working with our WASC Liaison Officer Nancy Tanaka to request further information and make arrangements for the October visit.

Sincerely,

Carol Tomlinson-Keasey

Chancellor

cc: Vice Provost and Dean William Ladusaw

Professor Emerita K. Patricia Cross Vice Chancellor Manuel N. Gómez Acting Chancellor George Pernsteiner

Chancellor's Cabinet

Assistant Vice Chancellor Nancy Tanaka

UCM Divisional Council Chair Roland Winston